

**ORTHOPEDIC MEDICINE** 



THE REGION'S MOST ADVANCED

**IMAGING SERVICES** 

Annual Report 2021



## **CEO MESSAGE**

I don't think anyone anticipated that COVID-19 would continue on into 2021 with such force. We can't summarize this year without referencing the ongoing pandemic and how it continued to impact us here at Logansport Memorial Hospital. The silver lining of it all is that COVID-19 taught us a lot – about our care, our community, and how we can best serve our patients.

While vaccinations for employees began taking place at the end of 2020, we started our community wide vaccination efforts by hosting vaccine clinics at Logansport High School's Berry Bowl in January and February. We also strengthened our relationship with the Cass County Health Department through the donation of the Logansport Regional Cancer Center building on Smith Street. They now have a larger, permanent location for COVID-19 vaccination and testing efforts, in addition to the other services they offer.

One of the most significant accomplishments we had from this past year is that we continued to grow, despite an ongoing pandemic. The following pages of this report will help us to reflect on the exciting moments and milestones we achieved this year.

#### **PERRY GAY**

President and CEO



In 2019, we grew about 11%, which was one of the biggest years we have ever had. We were on a path of tremendous growth, and we used 2021 to continue those efforts by promoting service lines like Orthopedics with a fresh, new campaign and Imaging services with new technology and equipment. We introduced new services lines like Neurology, and grew existing services lines by welcoming new providers to our Physician Network for additional patient access. In addition to growth, we saw significant advancements in renovations and expansions take place, all while continuing the transition process to Cerner, our new electronic medical record.

Because of our staff's hard work and continued commitment, we were able to complete these projects and continue this growth successfully, without impacting the patient care experience. We have seen the toll that COVID-19 has taken on organizations and employees, and I am proud of the way our team has conquered challenges and worked together to ensure that our patients continue to receive high-quality care, close to home.

All of the efforts that have been made this year – and that you will read about in this annual report – allowed us to better meet the needs of our community, and the surrounding communities we serve.

We have a lot to celebrate about this year, and we have a lot to look forward to in the coming years. Our mission to be the region's partner in both wellness and treatment will motivate us to continue growing our services. Our new vision – introduced in 2021 – is that Logansport Memorial Hospital will be the preferred choice of patients, employees, and providers in north central Indiana. And it is our promise to our patients to work every year towards making that vision a reality.

# 2021 AT-A-GLANCE

## **2021 Statistics**

**1,608** Admissions

**462**Babies Born

**3,859**Surgeries + Scopes

**128,071**Physician Office Visits

968
Jobs Generated in Cass Co.

**95,516**Outpatient Registrations

**703** Employees

**\$51,680,065**Personal Income Generated

18,057 Emergency Room Visits

**127**Days Cash on Hand

**\$111,539,928**Total Value Economic Impact



# Dr. Cheng Du

## **NEW PROVIDERS**

We were pleased to welcome Cheng Du, MD, PhD to the Logansport Memorial Physician Network. He is board certified in neurology, neuromuscular medicine, headache medicine, and neurosonology. He is fellowship trained in neurophysiology, EEG, EMG, and neuromuscular disorder.

With his many years of experience, and the ever advancing technology neurology has to offer, he is confident that he can address the concerns of his patients and develop personalized treatment plans to improve their condition. His main goal, and what he loves most about his

profession, is making his patients feel better by addressing their neurological needs.

Dr. Du is located in LMPN Internal Medicine, located on the first floor of Medical Office Building West.

Neurology







Nurse

**Practitioners** 

**Brianna Cover**, **NP**, has over six years of clinical nursing experience including caring for simple and life-threatening conditions. Brianna is in the LMPN Family Medicine office, located on the second floor of Medical Office Building West.

**Cheri Shively**, **FNP-C**, has over 15 years of nursing experience in the Emergency Department at Logansport Memorial. Cheri joined the team of providers at Express Medical Center and uses her experience in same-day and urgent care to best meet the needs of our patients.

**Ann Bryant**, **FNP**, has over 12 years of nursing experience and focuses on primary care, including disease management, overall

health, and wellness and prevention. Ann is in the LMPN Family Medicine Office, located on the second floor of Medical Office Building West.



Dr. David Kim

Dr. David Kim joined the Cancer Care Center following the retirement of Dr. John Marvel. He is a board-certified raditation oncologist seeing patients at Logansport Memorial Hospital as part of our partnership with the Cancer Care Group.

"Logansport Memorial Hospital has generous and authentic staff and I love the small town, down-to-earth personalities of the patient population of this region. I believe the quality of physicians here is truly top notch and the equipment and technology available competes

with Indianapolis and Chicago, meaning we can keep our patients right here at home. I look forward to a long working relationship over the coming years."

- Dr. David Kim

Radiation Oncology

### CHIEF MEDICAL OFFICER

Dr. Todd Weinstein of Surgical Services transitioned from general surgeon to his new role as Chief Medical Officer. In this role, he provides his expertise and physician perspective to help Logansport Memorial Hospital continue to offer the highest quality of care possible for our patients. He works to increase and optimize communication between our medical staff members and other departments throughout the hospital, so that multidisciplinary care teams can work together in the same direction and toward the same goals for exceptional patient care. He is an additional resource for the physicians and providers on our medical staff, to listen to them and work on addressing any issues, barriers, or obstacles they are currently facing. He remains the Medical Director of the Wound Care Center and Breast Care

"I am most excited about being able to work with providers on an administrative level to improve the quality of care and patient experience. In addition to my new responsibilities, I'm happy to continue providing limited clinical care as well. I'm looking forward to the future."

- Dr. Todd Weinstein



**Chief Medical Officer** 

## **HOW COVID-19 CONTINUED**

Dr. Benjamin Anderson received the first COVID-19 vaccination when it became available at the end of 2020. He was a prominent leader during the height of the pandemic and acted as the community's key liaison. Before receiving his first dose, he shared in a video to the community the importance of getting a vaccination. He understood feelings of worry and fear, but reassured the community that this was the best possible defense to the COVID-19 virus.

Following employee vaccinations, Logansport Memorial Hospital worked with the Cass County Health Department to host a community-based COVID-19 vaccination clinic. Following the CDC's distribution guidelines, LMH and CCHD vaccinated specifically identified groups of workers and individuals within the age requirements at Logansport High School's Berry Bowl.

As the vaccines became more readily available to a larger age group, there became a need for an easily accessible location for COVID-19 testing and vaccinations. Logansport Memorial Hospital continued the momentum of building a strong partnership with our local health department by donating the former Regional Cancer Care Center located on Smith Street. It is currently acting as a larger, more permanent location for mass vaccination efforts.

COVID-19 is still a health concern today. We will continue doing what is needed to care for our community and patients.







Orthopedics Expansion

We have always been hard at work continuing to bring our "Building Better Health" tagline to life. Logansport Memorial Hospital has been fortunate to experience significant growth over the past few years, specifically with new providers and specialties that have joined our network. That growth has built a larger team, extending the dynamic and supportive care that we can offer aross the north-central Indiana region, while still keeping our patients conveniently and comfortably close to home.

Because of growth and advancements in care, we were pleased to promote our experienced team of orthopedic surgeons, a foot and ankle specialist and physical therapists who are committed to keeping you active, or helping you return to the mobility you desire.

We offer the latest in total joint replacement, including the less invasive anterior approach for hips. Treatment and non-surgical options for hands and wrists, knees, shoulders, feet and ankles are also part of our expertise.

From initial diagnosis to lasting rehabilitation, our team uses the latest advances to help patients get back to doing what they love. Our team's expertise includes (but is not limited to):

- Fracture and trauma care
- · Joint pain, arthritis, osteoarthritis, rheumatoid arthritis
- Joint replacements for knees, hips, shoulders, fingers, and ankles
- Sports medicine, including torn ACLs and rotator cuff injuries
- Hand and wrist care
- Foot and ankle care, inlcuding total ankle replacements
- Minimally-invasive procedures
- · Sprains and strains of muscles, tendons, and ligaments

Our practice has grown to include five providers (three orthopedic surgeons, a podiatrist, and a nurse practitioner) who work closely with our physical and occupational therapists on-site for strengthening, rehabilitation, and recovery needs. Eight certified athletic trainers also deliver sports medicine services through comprehensive partnerships with six county schools in the region. With the team that we have, we are confident that the scope of services and quality of care you would expect to find in a big city is available right here at home.

"I am incredibly proud of the team we have put together to serve our patients across the north central Indiana region. Each of these physicians is committed to providing each patient with the highest standards of orthopedic care."

**Perry Gay**President & CEO





To meet our patients where they are, we expanded the specialty services offered at Peru Medical Center. We started offering appointments for outpatient physical therapy services in a convenient location, closer to home. The clinical expertise of our physical therapy team includes treatment and services for:

- Pre and post surgery care
- Work and accident-related injuries
- Sports-related injuries
- Back and neck injuries
- Total joint replacement rehabilitation
- Post COVID deconditioning

Shortly after that, we included offering appointments for dermatology services at Peru Medical Center. Nurse Practitioner and Peru native, Jan Hoover, sees and treats a variety of dermatology conditions, including:

- Skin cancer
- Skin lesion and mole removal
- · Skin, hair, and nail disorders
- Psoriasis, Eczema, and Rosacea
- Skin tags
- Acne

**COMING SOON**New Peru Location



Logansport Memorial Hospital proudly announced the formation of a new partnership with the Miami County YMCA, pledging to provide existing and additional healthcare services to the Miami County community inside the new YMCA building. Specialty services to be offered include Orthopedics, Podiatry (Foot and Ankle Care), Dermatology, OB/GYN and Women's Health and Wound Care. The new Peru Medical Center will be located at 751 W 2nd Street, and is projected to open in February 2022.

#### **3D MAMMOGRAPHY**

## The region's most advanced imaging services.

**Better Technology** 

**Better Health** 

3D mammography became the new standard at Logansport Memorial Hospital with our Genius 3D Mammography exam developed by

Hologic, Inc. This exam is clincally proven to significantly increase the detection of breast cancers, while simultaneously decreasing the number of women asked to return for additional testing.

Our Genius 3D mammography system offers exceptionally sharp breast images, and an advanced design providing more patient comfort. The benefits of this technology are significant. Studies show that 3D mammography offers improved clarity and cancer detection compared with conventional 2D mammography. With the improved clarity, radiologists are able to confirm whether the mammogram is showing a tumor earlier in the screening process.

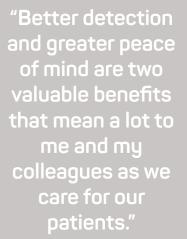
In addition to 3D mammography, we were also pleased to offer stereotactic 3D-guided breast biopsy using 3D mammography and x-ray imaging to gather tissue samples from a breast abnormality. There are several key advantages for the patient, including faster targeting and sampling of the lesion and fewer x-ray exposures.

Logansport Memorial Hospital is one of the few hospitals in the state to offer this advanced technology for 3D-guided breast biopsy. It surpasses the biopsy technology available in many of the hospitals across the north central Indiana region.

In addition to new technology, we renovated a portion of our imaging space to create the Breast Care Center.

"This renovation is actually just a small part of our ongoing plans for a larger, 8,000 square foot renovation," shared Plant Engineering Director Brent Colvin. "The very first step was to move Medical Records to the basement. We then remodeled this space to include the rooms for the equipment, patient dressing rooms, bathrooms, offices, and a waiting room. In total, this portion of the renovation cost about \$750,000. It's not only a nice space, but it's an efficient space. Patients come to one location that has more privacy, which tends to provide more comfort."

With new technology and a renovated space, patients can expect the best in breast care at Logansport Memorial Hospital.



**Dr. Todd Weinstein**Chief Medical Officer









#### PRENATAL AND POSTNATAL SERVICES

In response to Indiana's high infant mortality rate, the State of Indiana created new grant opportunities targeted at providing pregnant women with needed resources and education to help them have a healthy pregnancy and a healthy baby. Logansport Memorial Hospital was awarded two of these grant opportunities and as a result, designed and implemented new nurse navigator services to follow pregnant women and their babies, from as early as conception all the way through the baby's first year of life.

The OB Navigator grant focuses on early prenatal care. Nurse Practitioner Rachel Emery sees pregnant women as early as five to six weeks and begins the education process, including diet and exercise for a healthy pregnancy, the importance of quitting smoking, and what to expect from your prenatal appointments. This initial visit allows Rachel to assess women and connect them to Registered Nurse Angie Soupley, who will check in between prenatal appointments and make home visits depending on the needs of the patients. Other services provided includes diabetes education, counseling for mental health, housing needs, food, and bereavement support.

The Safety Pin grant follows women through their entire pregnancy, as well as the baby's first year of life. With this grant, families receive home visits from our lactation specialists for breastfeeding support, safe sleep checks to ensure the home environment follows the ABC's of safe sleep, weight check ins to track growth, and education on resources available to them for additional help.

Every year in Indiana, about 600 babies die before their first birthday. Together with these grants, we are working with families to have healthier pregnancies and babies.

"These grants give us earlier interaction with patients. This means we have more opportunities for education, both pre- and postnatal. More contact and communication means better outcomes for babies."

**Kim Flora, RN**OB Nurse Navigator

On February 11, Logansport Memorial Hospital officially opened as a Milk Depot for The Milk Bank. A Milk Depot is a site where approved donor mothers can drop off frozen, surplus breast milk. The milk is transported to The Milk Bank in Indianapolis to be pasteurized and distributed to NICUs and outpatient families throughout the Midwest.

"We are proud to partner with The Milk Bank to be able to provide this unique service for parents and newborns here at Logansport Memorial Hospital," said Jade Herr, Director of Obstetrics. "As a Baby-Friendly designated hospital, we are committed to doing everything we can to support moms and babies on their breastfeeding journey. That journey is different for each mom and baby, and it's our job to help them navigate it. We have a great team in place, with supportive lactation consultants. We are excited to

be offering this valuable service to help provide the best nutrition for babies, and peace of mind for parents." Milk Depot Opening

#### FOUNDATION INFORMATION

As a community hospital Foundation, it is important that we give back in meaningful ways to support and help meet the needs of those we serve. For us, Gifting for Health does not stop once our patients walk out the door, it means we meet them where they are. In September, the Logansport Memorial Hospital Foundation (LMHF) hosted a reception to thank our donors from the 2017 Building for Generations Campaign and the 2019 Gala. They were able to see firsthand the completed Family Birth Center and Breast Care Center.

On June 16, we held our annual golf tournament, which raised over \$29,000 for our unrestricted fund. We also were able to get back together in person and host over 200 runners/walkers for our River Bluff Run. This year's event raised over \$4,900 for our Breast Care Fund. The fund helps to provide mammograms to those in need and to raise awareness for breast cancer.

To supplement the community support we received in 2021, our employees played an equally important role in our mission of Gifting for Health.



The Foundation Board presented a check for \$100,000 to Perry Gay, President and CEO of Logansport Memorial Hospital. The donation completed the \$1.3 million Capital Campaign that began in 2017. While still dealing with the effects of COVID-19, LMHF invested an additional \$75,448 into LMH (see below) and our community throughout the year.

With fundraising initiatives such as our Annual Employee Campaign, Bid for Baskets, and Go Red Day, LMH employees contributed over \$35,000 to the Logansport Memorial Hospital Foundation in 2021.

Together, with everyone's support, we are able to continue making impactful contributions that support the Hospital's mission to serve as the region's partner in both wellness and treatment.



2021



Capital Campaign	2017 Building for Generations Campaign	\$100,000
Trail Maintenance	Preventative tree and trail maintenance	\$29,108
Equipment and Technology	Purchase equipment and technology supporting patient care	\$29,960
Unrestricted	First installment to sponsor the Outdoor Fitness Park in partnership with Logansport Parks Department	\$10,000
Community Education Scholarships	Scholarships for high school seniors pursuing careers in healthcare and community sponsorships	\$4,000
Breast Care Fund	Mammograms for uninsured and/or underinsured women	\$1,200
Charitable Services	Patient medication and transportation	\$1,180

#### FOUNDATION CONTINUED...

It is also important for our hospital Foundation to be a community partner in addressing key health concerns, like the opioid crisis in Cass County. In

partnership with the Cass County Sheriff's Office and the Logansport Police Department, the Logansport Memorial Hospital Foundation sponsored Logansport Memorial Hospital's first Drug Take Back Day on Saturday, April 24. The purpose of this event was to provide a safe and convenient way to dispose of expired, unused or unwanted medications and/or sharps. We are pleased to say we collected six 39-gallon trash bags of medications and three containers of sharps at our first event.

Indiana has a high rate of drug deficits, meaning prescription drugs go missing throughout the inventory process. For our community specifically, drug related crimes and incidents are prevalent. Hosting this Drug Take Back Day event directly addressed this health and safety issue that we have right here at home. It reflects the Foundation's commitment to all of Cass County's health and wellness. We are proud to have provided a safe and controlled way for individuals who may be nervous to have unnecessary medications or sharps in their homes to dispose of them, and we look forward to continuing this event for years to come.



#### **COMMUNITY BENEFIT REPORT**

As a not-for-profit organization, Logansport Memorial Hospital reports on various activities defined as "community benefit" every year. Part of our responsibility as a community hospital is to promote health and wellness in our community, and increase access to our care for those in need. Year after year, Logansport Memorial Hospital is proud to show how millions of dollars were spent directly for the benefit of our patients. From student scholarships to safe patient care funds, the numbers below reflect our efforts to invest in and respond to our community's health needs.

Financial and In-Kind Contributions	\$972,177
Community Health Improvement	\$654,466
Community-Building Activities	\$201,807
Health Professions Education	\$842,831
Charity Care	\$809,263
Bad Debt Expense	\$3,913,752
Unreimbursed Cost of Medicare	\$12,041,342
Medicaid Shortfall	\$4,390,306

BUILDING

BETTER

HEALTH

**New Mission** 

**New Vision** 

the region's partner in both wellness and treatment.

the preferred choice of patients, employees, and providers in north central Indiana.

